

# "Opportunities and bear traps"

## The Government's Plans for reforming Council Housing Finance

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# Hope to cover...

- How “Council Housing Money” works at present...
  - including a few numbers
  - And where your rent goes
- What the planned changes are:
  - Including “what looks good”
  - What is less good
  - And what the “bear traps” might be
- And – *if you wish* – how the Governments “New Build” programme will work..



# Where we are now...

- 1990's Government stopped Council's subsidising tenants rents
  - Huge variations in rents and spending between different Councils
  - Very erratic subsidy system to different Councils
- Early 2000's – current rules emerged
- Original aims:
  - Rents for all tenants to be set the same way
  - Level playing field in terms of funding (between Councils)



# Current system “now broken”

- “This system is unsustainable. It will not deliver sufficient funding to maintain council homes to a good standard, and ... it makes long term planning difficult for authorities”

Council Housing: A real future – Impact Assessment. CLG



# A few Numbers

- 181 Councils still own Council Housing  
For these:-
- Total “Housing Debt” £18,000,000,000 (£18bn)
- 160 Councils with Housing Debt
  - Average £7,000 per property
  - Up to £30,000 per property
- 20 Councils “Debt Free” (no housing debt)
- 44 Councils *receive* Government subsidy
- 137 Councils *contribute* to Government  
(numbers approximate)



# Current Rules

Housing Money in Your Council



# Where your rent goes

(very approximately, one ARCH Council)

	Per home, per week	Per home, per year
Average rent (over 50 weeks)	£88.51	£4,425
Management Allowance	£13.34	£667
Maintenance/Repairs Allowance	£26.18	£1,308
Major Repairs Allowance	£16.22	£811
Debt repayment, rent loss etc	£10.10	£505
Paid Back to Central Government	£22.67	£1,133
Total amount paid back to Government in year:		£15.9m

NB – Council can spend more on management if spends less on maintenance, and vice versa...

# The Housing Revenue Account

- All the *revenue* finances of running and managing the Council Houses are carried out through the *Housing Revenue Account*
- “ring fenced” from other Council expenditure
  - But can pay for services received
- Main sources of income are:
  - Rents
  - Service charges





# Housing Money rules always changing...

- Two examples of “adverse” rent increases:
  1. **“Depooling” of service charges –**
    1. I.e. Tenants pay “formula rent”, PLUS service charge
  2. **Equality with Housing Association rents**
    1. Increased “formula rent” by between £3pw and £5pw (or more)  
NB Rents due to reach housing association rent levels in April 2015 – but later for some Councils and tenants.



(in simple terms)

# The Government sets..

- How much rent your council should charge
- How much rent can be kept to spend on:
  - Management
  - Maintenance
  - Major Repairs
  - Repaying mortgages/loans taken out to build/improve the properties
- **For 44 Councils the rent set not enough...**
  - So the Government gives a subsidy (getting less each year)
- **For 137 Councils rent set more than enough...**
  - the surplus goes to the Treasury (growing each year)



# The New Proposals

Reform of  
Council Housing Finance



# What has Changed?

- Up to three years ago...
  - Government was subsidising Council Housing (More money to Councils as subsidy than came back as surplus)
- Now
  - The other way round (Government is collecting more money from Council HRAs than is giving back)
- **And surplus set to grow year by year...**



# Government is legislating to:

- Scrap current rules
- Move all Councils to a system where:
  - they have enough money to fund management, maintenance and Decent Homes “for ever”.
  - And free from Treasury clawback of any surpluses...
  - And can build (if can afford to...)
- Sounds Good?
- How is it proposed to work?
- What are the catches?



# The Proposed New System

- NB: Legislation in the "Localism Bill"
- Properties, tenancies etc stay with Council
- Government exercise carried out to prepare a 30 year financial business plan for each Council, which will:
  - Show all income due (from rent etc)
  - Show "all"(?) expenses and investment needed for future years



## Calculation then made:

- Council keeps all rent money (etc)
- Works out costs of necessary investment
- If not enough money –
  - Debt moved to Government/other Councils
- If surplus –
  - Council takes on extra debt from other Councils/Government



# Winners

- All council tenants *should* (eventually!) live in a home where landlord has enough money to properly fund all management, maintenance and major works
- All Council's will have the resources (if properly applied!) to fund their properties
- Councils keep all rent money, and have freedom to manage investment and spend needed (no clawback or “negative subsidy”)
- Councils keep all money from market sales of homes or land (IF spent on new homes or improvements) –
- **ALL** Councils will get more to spend
- Government (see later)





# Losers?

- Many Councils have low or no housing debt.
  - They will now have to “max out” on debt (including “debt free” Councils)
- Councils will (probably) no longer be able to benefit from “windfalls” if they transfer their properties to a Housing Association



# And the Government?

- As proposed rules require all Councils to take on “as much debt as they can prudently afford”
- Initially calculated that Government will probably be better off by at least £6.700,000,000 (£6.7Bn) once all has gone through...
- & Government will no longer be “blameable” for failings of Council Housing – all funds with Councils...



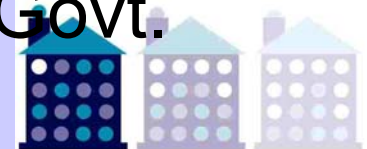
# And some wider benefits...

- Better planning
- More money invested in housing (and during a recession) = jobs etc
- Improvements to quality of life, health and work opportunities (and education)
- Increased ability to build more homes
- Existing homes kept to higher standard
- Funding for environmental work



# The new finance rules...

- Council keeps all rent income...
- Income must  $\geq$  (Revenue) Expenditure
- Increased borrowing OK, but...
- **Debt must be repayable**  
(from own resources)
- “No” revenue “subsidy”, except:
  - “Housing Benefit” (via tenants)
- Can keep money from selling homes or property at market value (if spend on new homes etc)
- BUT  $\frac{3}{4}$ s Right to Buy money goes to Govt.



# Does this kill transfer?

- If goes ahead...
  - Level playing field – transfer and retention calculation “will be the same”

(Probably?)



# Winners and Losers

Council	Existing Debt	New Debt	Change
South Lakeland	£13m	£77m	+ £64m
Camden	£548m	£475m	-£73m
Newcastle	£663m	£330m	-£333m
Dacorum	Nil	£343m	+£343m
ALL	£28,138m*	£21,428m	+£6,710m



# Winners

“Devil in the detail...”, but:



- All council tenants *should* live in a home where landlord has enough money to properly fund all management, maintenance and major works
- All Council's will have the resources (if properly applied!) to fund their properties (Inc “real” increase in allowances)
  - Money to spend up £545m pa or 8%-20%pa
- Councils keep all rent money, and have freedom to manage investment and spend needed (no clawback or “negative subsidy”)
- Councils can keep all money from property and land sales
- ALL Councils will get more to spend
- Government



# +ve Changes from original proposals

- Extra money for adaptations £116m pa (or average £60 per property pa)
- Extra money if Councils face “early repayment” penalties on their borrowing
- Extra money to help Council’s manage the extra debt (where this applies)
- Debt calculation now allows for homes to be demolished e.g. in Regeneration Schemes
- Councils *should* be able to make their housing finances “more transparent” to tenants





# -ve Changes from original proposals

- Government still keeping 75% of “Right to Buy” money
- Borrowing rate – if from Public Works Loan Board – increased by 0.8% (to “1% margin”)
- Government can “revisit” Council Borrowing levels (I.e. make Council borrow more, or stop borrowing more. This is called “*reopening the settlement*”)
- Borrowing levels capped (at level of new debt)
  - *limits opportunity for investment in early years*
- HRA “Ring Fence” not tightened
  - Principle that “who benefits, pays”
- Lower “Decent Homes” standard? (at first)
- Scrutiny relaxed



# Key Dates

Event	Date
Localism Bill becomes law	?
Forms to collect data to Council's	June 2011
Data returned to Government	August 2011
Consultation on "determinations"	Nov-Dec
Final Determinations	Jan 2012
"Self Financing" goes live	April 2012



# “Bear Traps”

- Danger of Councils “milking” HRA
- After April 2012 “borrowing levels capped”, so:
  - Problems with Councils building new homes
  - Early years cash squeeze where rents slow to reach “target” levels(?) [see next slide]
- Can Government really keep its fingers out of local government???
- What happens if “things go wrong” at Council?
- Exposure to changes in interest rates
  - Councils now have to manage this risk



## Para 3.23 of proposals:

- We recognise that limiting borrowing will place pressures on some landlords, **particularly in the early years of self-financing.** These pressures [reflect...] a very tight fiscal position across the public sector over the next few years and ... a deal which significantly increases the spending power of all local authority landlords.... **We expect all councils to be able to manage these pressures.**

(abbreviated and emphasis added)



# Other issues...

- Will the “Decent Homes” standard be high/good enough for the future?
- Funding of “Green Improvements”
- New rules for Council House Building – Grant funded, very similar to housing association?
- Can Government really keep its fingers out of local government???



# Mini Case Study

## Runnymede DC (simplified!)

- Currently “debt free”
- Paying **£6,686,000** pa in “negative subsidy”
- Allowances – up 16% (from £2,668pa to £3,094?)
- “Determination” - £100m new borrowing
- If borrow at “floating rate” might borrow at 4.0%, so repayments = **£5.78m pa** (nearly £1m pa better off!)
  - BUT – if floating rate went up to 7%
  - Payments would go up to **£8.05m pa** (£1.3m worse off!!!)
- If “Fixed” might get 5.5% - **£6.8m pa**...
  - Worse in first year, gets better in longer term...
- Decisions. decisions....



## Further reading...

- **Council Housing: A Real Future – Prospectus (2009)**
- **Council Housing: A Real Future – Impact Assessment (2009)**
- **Implementing Self Financing for Council Housing (Feb 2011)**
- **Modelling business plans for council landlords (Feb 2011)**
  - And user guide

All published by Communities and  
Local Government



# Thank you...

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# The New Development and Letting Regime

As it applies to Housing Associations  
(And most probably Councils)



# New Homes to be funded by:

1. Money that can be borrowed against rent of new home – with rent set at 80% of Open Market Rents
  1. (These are called “Affordable Rents”)
2. Extra Money that can be borrowed by landlord by increasing rents on relet homes from social rents to 80% of market rents
3. Government grant



# How are “Intermediate” rents to be set?

Anyone  
for a  
Jargon  
buster?

- Expected guidance would appear to be:
  - 80% of “Local market rents” for equivalent property, as informed by e.g. local estate agents
  - 80% cap includes any service charges
  - **AND** - Rent must be below £20,000pa
  - **AND** - Rent must be no higher than “Local Reference Rent” [Set by the rent Service at the “30<sup>th</sup> Centile of Open Market rents” (from 1 April 2011)]

- (Anyone for a “Jargon buster...?”)



# Which Properties will now be let at “Intermediate Rents”

- Appears that landlords will have to ASK (Homes and Communities Agency) for *permission* to let at Intermediate Rents
- Will have to show:
  1. They are making savings in running costs
  2. Money from higher rents “all” goes to fund new development
- Only a proportion of relets to be at Intermediate rents



# The New Development Regime

## How “Tower Hamlet” *Might* Work

- Total Cost of one property - £230,000
- Intermediate rent = £240pw = £12,000pa
- Less running costs (£1,500pa)
- Gives £10,500pa to support mortgage(!)
- If borrowing at 5.25%
- Needs income of  $£230,000 \times 5.25\% = £12,000\text{pa}$  to cover interest on loan
- Shortfall of  $£12,000 - £10,500 = £1,500\text{pa}$
- Get this from raising rent on a relet to Intermediate level.



# How Development *Might* Work Exeter

- Total Cost of one 3 Bedroom property - £150,000
- Intermediate rent say = £170pw
  - But capped at £155.77pw = (say) £7,800pa
- Less running costs (£1,200pa)
- Gives £6,600pa to support mortgage(!)
- If borrowing at 6.5%
- Needs income of £150,000 x 6.5% = £9,750pa to cover interest on loan
- Shortfall of £9,750 - £6,600 = £3,150pa
- Get this from raising rent on a relet to Intermediate level.



**Hope this last bit useful(!?)**

Thanks

Any more questions?

